

# ACTIVITY FINAL REPORT

Activity implemented through Norwegian Financial Mechanism 2014-2021 / Fund for Bilateral Relations

Grant Agreement number:	KLASA: 910-02/19-01/42, URBROJ: 514-03-01-02-02/1-19-03						
Activity / Project title:	<b>Revising the methodology of judges' performance</b>						
Applicant:	<b>Directorate for Organisation of Judiciary, Ministry of Justice, Public Administration and Digital Transformation</b>						
Activity / Project leader (name and contact):	Martina Vrdoljak Ulica grada Vukovara 49, 10 000 Zagreb <a href="mailto:martina.vrdoljak@mpudt.hr">martina.vrdoljak@mpudt.hr</a>						
Activity / Project Partner and contact person:	1. Norwegian Courts Administration Iwar Arnstad, Head of International Secretariat 2. State Judicial Council Darko Milković, president						
Eligible amount:							
Start / End date of the Project/Activity	MM	DD	YYYY	to	MM	DD	YYYY
	03	01	2022		04	30	2024
(as stated in the Grant Agreement / Addendum)							
Reporting to:	Program Operator						

## Contents

1. MAIN RESULTS ACHIEVED.....	3
2. MEDIA AND COMMUNICATION ACTIVITIES .....	3
3. FINANCE REPORT.....	6
4. HORIZONTAL ISSUES.....	12
5. FINAL REMARKS.....	12
ENDORSEMENTS.....	13

## 1. MAIN RESULTS ACHIEVED

INDICATORS			
Indicator (Expected Outcomes and Outputs) <sup>1</sup>	Target value	Achievement/s to date	Progress to date towards achieving indicator
Analysis of existing system of evaluation of judges' performance	Yes	Yes	Elaboration of an analysis of the existing system of evaluation of judge's performance is finalized.
Comparative analysis study of evaluation of the performance of judges in three EU member states	Yes	Yes	Comparative analysis study of evaluation of judge's performance in three EU member states is finalized.
Recommendations for improving the methodology of the evaluation of judges' performance	Yes	Yes	The recommendations for improving the methodology of the evaluation of judges' performance have been adopted.

## 2. MEDIA AND COMMUNICATION ACTIVITIES

INFORMATION AND PUBLICITY MEASURES (carried out DURING THIS REPORTING PERIOD)							
Type of Media	Description	Eligible Value <sup>2</sup> (VAT excluded)	Visual ID <sup>3</sup> used (Y / N)	Quantity (designed)	Frequency of appearance / distribution <sup>4</sup> (use whole numbers only, e.g. 5)	Period of appearance / distribution	
						From	To
Print Media	The Publication	5.800,00	Y	110		Q1-2024	Q1-2024
	Description	Eligible Value	Visual ID used (Y / N)	Quantity (produced)	Frequency of airing (use whole	Period of airing	
						From	To

<sup>1</sup> List the indicators (both outcome and output) as indicated in the Activity Application Form annexed to the Contract.

<sup>2</sup> Eligible value comprises of Grants share + National co-financing share (if applicable).

<sup>3</sup> Visual ID means the logo of the EEA/Norway Grants, the flag of Croatia and the co-financing statement.

<sup>4</sup> The number of times the publicity measure appeared on the chosen medium.

		(excluding VAT)			<i>numbers only, e.g. 5)</i>		
Audio-Visual Mass Media							
Promotional Material (e.g. CDs, DVDs, bags, pencils, mugs, etc)	Description	Eligible Value (excluding VAT)	Visual ID used (Y / N)	Quantity (produced)	Total distributed <i>(use whole numbers only, e.g. 5)</i>	Period of distribution	
	Baskpack Smart watch	12.967,63	Y	127		Q4- 2023	Q4- 2023
	USB cable Notebook Pencil	943,12	Y	50		Q1- 2024	Q1- 2024
	Tie (6) Bag (30) A Scarf (4)	1.422,50	N	40		Q1- 2024	Q1- 2024
Online Presence	Description	Eligible Value (excluding VAT)	Visual ID used (Y / N)	Quantity (set up)	Total hits / likes / subscribers <i>(use whole numbers only, e.g. 5)</i>	Period of presence	
	Dedicated activity webpage <i>(Compulsory for activities with value over €50,000)</i>						
	Dedicated activity website	<a href="https://mpu.dt.gov.hr/is_taknute_teme-11/projekti/norveski-financijski-mehanizam/revidiranje-i-metodologija-e-evaluacije-rada-sudaca/220_72">https://mpu.dt.gov.hr/is_taknute_teme-11/projekti/norveski-financijski-mehanizam/revidiranje-i-metodologija-e-evaluacije-rada-sudaca/220_72</a>				01/03/2022	30/04/2024
	Page / Group on Social Network						

	Description	Eligible Value (excluding VAT)	Visual ID used (Y / N)	Quantity (designed)	Total number of locations <i>(use whole numbers only, e.g. 5)</i>	Period of appearance	
						From	To
Signage	Billboard						
	Plaque	82,54	Y	1	3	01/03/2022	30/04/2024
	Stickers						
	Poster						
	Other						
Information Activities	Name of Event	Eligible Value (excluding VAT)	Visual ID used (Y / N)	Number of attendees	Brief description of event	Date of event	
	First conference		Y	200	Project Opening - notification to interested participants.	Q1-2022.	Q1-2022.
	Final conference		Y	105	Project closure - presenting results of the activities.	Q3-2023	Q3-2023
	Closure meeting of stakeholders		Y	26	Review of the results of the project.	Q1-2024	Q1-2024

### 3. FINANCE REPORT

FINANCIAL PROGRESS				
Planned / Actual Expenditure		Planned	Actual	
	Total	%	Total	%
Eligible expenditure	397.840,00 EUR	100%	195.762,02 EUR	49,21%
Non-eligible expenditure				
<b>Total Expenditure</b>	<b>397.840,00 EUR</b>	<b>100%</b>	<b>195.762,02 EUR</b>	<b>49,21%</b>

Planned / Actual Expenditure by Component [Add a separate table for each component]

#### COMPONENT 1: Analysis of existing system of evaluation of judges performance

Insert name of call/tender as per Grant Agreement / Addendum (if applicable)	Planned	Actual		
Total	%	Total	%	
Conference/initial meeting with relevant stakeholders	6.210,00	1,56%	545,62	0,13%
Analysis of existing system of evaluation of judges' performance	5.000,00	1,25%	0,00	0%

NCA expert cost (fees, travel, accommodation, per diem)	Eligible expenditure Non-eligible expenditure	1.500,00	0,37%	997,81	0,25%
<b>TOTAL EXPENDITURE</b>		<b>12.710,00</b>	<b>3,19%</b>	<b>1.543,43</b>	<b>0,38%</b>

**Planned / Actual Expenditure by Component [Add a separate table for each component]**

**COMPONENT 2: Comparative analysis study of evaluation of judges performance in three EU member states**

Insert name of call/tender as per Grant Agreement / Addendum (if applicable)	Planned	Actual	Total	%	Total	%
			Total	%	Total	%
Study visit to Austria	Eligible expenditure Non-eligible expenditure	18.520,00	4,65%	7.975,00	2,00%	
Study visit to Netherland	Eligible expenditure Non-eligible expenditure	16.040,00	4,03%	10.633,65	2,67%	
Study visit to Portugal	Eligible expenditure Non-eligible expenditure	21.040,00	5,28%	15.096,63	3,79%	
Comparative analysis study of evaluation of the performance of judges in three EU member states	Eligible expenditure Non-eligible expenditure	29.560,00	7,43%	10.954,09	2,75%	
NCA expert cost (fees, travel, accommodation, per diem)	Eligible expenditure Non-eligible expenditure	20.000,00	5,02%	15.341,95	3,85%	
<b>TOTAL EXPENDITURE</b>		<b>105.160,00</b>	<b>26,43%</b>	<b>60.001,32</b>	<b>15,08%</b>	

## Planned / Actual Expenditure by Component [Add a separate table for each component]

## COMPONENT 3: Recommendations for improving the methodology of the evaluation of judges' performance

Insert name of call/tender as per Grant Agreement / Addendum (if applicable)		Planned	Actual		
			Total	%	Total
Meetings with relevant stakeholders	Eligible expenditure	400,00	0,10	0,00	0,0%
Recommendations for improving the methodology of the evaluation of judges' performance	Non-eligible expenditure	25.000,00	6,28%	15.995,28	4,02%
Final conference	Eligible expenditure	62.460,00	15,69%	51.428,02	12,92%
NCA expert cost (fees, travel, accomodation, per diem for Final conference)	Non-eligible expenditure	8.600,00	2,16%	0,00	0%
Specification of adopted recommendations and promotional materials including English translation	Eligible expenditure	15.000,00	3,77%	7.393,75	1,85%
Professional article with reference to the project published	Non-eligible expenditure	15.000,00	3,77%	0,00	0%
Closure meeting of stakeholders (review of the	Eligible expenditure	20.000,00	5,03%	15.380,14	3,87%
	Non-eligible expenditure				

results of the project)				
NCA expert cost (fees, travel, accommodation, per diem for WG meetings for 2 meetings in person and two meetings via VC)	<b>Eligible expenditure</b>	7.720,00	1,94%	0,00
	Non-eligible expenditure			0%
<b>TOTAL EXPENDITURE</b>		154.180,00	38,75%	90.197,19
				22,67%

Planned / Actual Expenditure by Component [Add a separate table for each component]

#### COMPONENT 4: Additional activities

Insert name of call/tender as per Grant Agreement / Addendum (if applicable)	Planned	Actual
	Total	%
Translation of reports/outcomes of Activity 2. and 3.	17.948	4,51%
Additional activities to be defined during implementation according to the CN	29.780	7,48%
<b>TOTAL EXPENDITURE</b>	47.728,00	11,99%
		1.583,90
		0,39%

Planned / Actual Expenditure by Component [Add a separate table for each component]					
		Planned	Actual	Total	%
NCA project coordinator salary	Eligible expenditure Non-eligible expenditure	15.546,00	3.909	12.952,38	3,25%
NCA project coordinator travel, accommodation and per diems	Eligible expenditure Non-eligible expenditure	2.000,00	0,50%	858,81	0,21%
PP staff salary	Eligible expenditure Non-eligible expenditure	29.600,00	7,44%	25.176,39	6,32%
Contingencies		25.780,00	6,47%	0,00	0%
<b>TOTAL EXPENDITURE</b>		<b>72.926,00</b>	<b>18,33%</b>	<b>38.987,58</b>	<b>9,79%</b>

**COMPONENT 5: Project management**

Insert name of call/tender as per Grant Agreement / Addendum (if applicable)	Planned	Actual
NCA project coordinator salary	15.546,00	3.909
NCA project coordinator travel, accommodation and per diems	2.000,00	0,50%
PP staff salary	29.600,00	7,44%
Contingencies	25.780,00	6,47%
<b>TOTAL EXPENDITURE</b>	<b>72.926,00</b>	<b>18,33%</b>

Planned / Actual Expenditure by Component [Add a separate table for each component]			
		Planned	Actual
COMPONENT 5: Indirect costs			
Insert name of call/tender as per Grant Agreement /			

Addendum (if applicable)		Total	%	Total	%
NCA staff (project coordinator and experts) - indirect costs - calculation based on direct costs of NCA staff in PDP1, PDP3 and PDP4 (5%)	Eligible expenditure Non-eligible expenditure	5.136,00	1,29%	3.448,60	0,86%
	<b>TOTAL EXPENDITURE</b>	<b>5.1361,29</b>	<b>1,29%</b>	<b>3.448,60</b>	<b>0,86%</b>

**Brief description of actual financial progress versus plan**

Compared to the planned budget, it is pointed out that the project was spent less than planned. This was mainly due to the fact that the project lasted during the state of emergency caused by THE COVID-19 virus. For some of the planned activities, the planned amount was not spent as it was not possible to organise live meetings.

During the project period, a small part of the budget was modified in order to repurpose the amounts from individual items in order to successfully implement the planned activities.

## 4. HORIZONTAL ISSUES

ISSUE	NOT OR INSIGNIFICANTLY PART OF THE ACTIVITY	IMPORTANT PART OF THE ACTIVITY	FUNDAMENTAL TO THE ACTIVITY
Sustainable development - environmental	X		
Sustainable development - economic	X		
Sustainable development - social		X	
Gender equality		X	
Good Governance			X
Bilateral Relations - Iceland	X		
Bilateral Relations - Liechtenstein	X		
Bilateral Relations - Norway			X

## 5. FINAL REMARKS

### Summary

The project "Revising the methodology of evaluation of judges' performance" was successfully completed. All project activities were fully implemented as planned. The main objective of the project was to improve the system of evaluation of judges performance in the Republic of Croatia and that objective was achieved. Recommendations for improving the system for evaluation judges performance have been adopted. The recommendations were accepted by the project partner State Judicial Council of the Republic of Croatia. A procedure is under way to amend the Methodology for assessing the performance of judicial duties.

### General conditions and post-completion obligations

Monitoring the effects of the modification of the Methodology for assessing the performance of judicial duties.

### Lessons learned and recommendations

The main conclusion after the completion of the project is that is necessary to maintain the existing solutions that are adapted to Croatian system, mentality and historical heritage, and not to introduce new informal solutions that are not applicable in current conditions since they would very quickly jeopardise the achieved standards and principle of objectivity. However, as there were some gaps and ambiguities that raised doubts in practice, these addenda sought to improve the assessment system so far with recommendations to regulate a fair, efficient and objective system for the evaluation of judges. Although the work of judges cannot literally be reduced to figures, in this way the entire work of judges was tried in the best and most objective way, balancing the evaluation of quantity and quality and other circumstances and facts showing the work of judges, in order to ensure transparency and objectivity in the advancement of judges and the appointment of court presidents.

## ENDORSEMENTS

## Activity Leader

Luca Grgić-Petrović, Deputy of the Project Leader	
Name in Block Letters	Signature 28. June 2024.
Designation	Date

## Responsible person

Juro Martinović, State Secretary	
Name in Block Letters	Signature JULY 12, 2024
Head of PO	
Designation	Date

